



**REMARKS BY
MRS. JULIA CLARE OLIMA OYET
CHIEF EXECUTIVE OFFICER - DPF**

**THE LAUNCH OF THE
DPF STRATEGIC PLAN 2022-2027**

SEPTEMBER 30, 2022

Hon. Minister of Finance, Planning and Economic Development,
The Governor, Bank of Uganda

Commissioner Financial Services, MOFPED

Chairman and Members of the DPF Board,

Distinguished guests

Management and Staff of DPF,

Ladies and Gentlemen.

It is always a great pleasure for us at the DPF to warmly welcome you to our events. As our parent Minister, we do not take your gesture for granted for it is a clear manifestation of the importance you accord to the DPF. We are sincerely grateful. In the same vein, I wish to warmly welcome the Governor of Bank of Uganda, the Commissioner Financial Services in the Ministry of Finance and our dear Board members. We sincerely appreciate that you could make time to join us on this occasion. Hon. Minister, ladies and gentlemen, we are assembled this afternoon for yet another very important event of launching the DPF Strategic Plan covering the next five years up to 2027.

We are cognizant of the fact that the Strategic Plan we are launching today constitutes the marking scheme against which our performance as staff shall be measured by the Board and our

line Minister. It is our commitment to the public and stakeholders that we shall strive to effectively deliver on the objectives highlighted in the plan, while upholding our core values of Respect, Integrity, Transparency and Excellence (RITE).

Hon. Minister and our dear guests, today's event is an opportunity for us to take stock of the first five-year Strategic Plan which drew to a close in June this year. I am pleased Hon. Minister, to inform you that by and large, most of the activities that were set out in the first Strategic Plan were achieved, thanks to the support from your Ministry, guidance from the Board and our stakeholders. The major achievements over the last five years were as follows;

- a) Increasing the deposit insurance limit from UGX 3 million to UGX 10 million, thus protecting 18 percent of the total deposits in the sector compared to the initial 9 percent.
- b) Putting in place regulations to operationalize the provisions of the DPF as contained in the Financial Institutions Act 2004. This paved way for the recruitment of staff.

- c) Fully operationalizing the Fund with all functions managed in-house. These include the areas of; IT, Procurement, Internal Audit and Financial Reporting amongst others.
- d) Embarking on massive public awareness. There is no doubt that more Ugandans have heard about the DPF today compared to a few years ago.
- e) Setting up offices outside the Bank of Uganda premises where DPF was housed in its early years.
- f) Completing the development of an IT payout system which will enable the fast and convenient reimbursement of depositors when called upon by Bank of Uganda.
- g) Managing more than 50 percent of the investment portfolio in-house. This has saved the Fund billions of shillings in fund management fees.
- h) Establishing a business recovery site at Bank of Uganda and installing critical IT infrastructure such as servers and routers, among others.
- i) Conducting on-site inspections to ascertain the accuracy of depositor records and deposit balances. This has been conducted jointly with the Bank of Uganda.
- j) Entering into MOUs with three (3) deposit insurance entities in Africa namely; the Nigeria Deposit Insurance Corporation, the Kenya Deposit Insurance Corporation

and Deposit Protection Corporation (Zimbabwe). As a newly established entity, the Fund has benefitted and will continue to benefit from these arrangements especially in terms of capacity building and information sharing.

- k) Formulating policies and procedures in the areas of; finance, IT, communications and audit amongst others.

While we are proud of and applaud the achievements that were recorded, we are aware that there are three (3) activities that have remained outstanding. These have been rolled over into the new strategic plan. Hon, Minister, allow me to delve into these a little bit, given their significance and the need for your steadfast support in accomplishing them. As you are aware, Hon. Minister, currently, the legal provisions which guide the operations of the Fund sit within the Financial Institutions Act, 2004. This is contrary to international best practice and constrains the Fund in making adjustments to its regulatory framework. The Fund has been working hard to complete the required Regulatory Impact Assessment and this will be enriched after coordination with Bank of Uganda.

Hon. Minister, the Fund needs to be in position to promptly pay depositors in the event that Bank of Uganda opts to close a bank

through liquidation. Unfortunately, the current fund size is not sufficient to pay depositors, if the bank with the largest amount of protected deposits is closed, or if there is a financial crisis. It is on this premise that the Fund is working on a financing framework with the Government of Uganda through your Ministry.

As you have emphasized many times, public awareness on the role and mandate of the DPF is crucial. To this end we had planned to sensitize Members of Cabinet and Parliament, about the functions of a deposit insurance system and how it contributes to financial sector stability. Unfortunately, this did not take place. We are following up closely with the relevant offices. The accomplishment of these activities were in one way or the other impacted on by the effects of the Covid-19 pandemic which resulted in re-prioritization of activities across the board. Hon. Minister, we thank you for the support you have rendered the Fund and have every confidence that these issues will be considered favourably once presented to your office.

Hon. Minister, the previous Strategic Plan focused on operationalization of the Fund through establishment and setting up of the institutional structures and systems. Looking

into the future, this second strategic plan has shifted focus to consolidation of the gains achieved, stabilization of the operational aspects and laying out the roadmap for moving the Fund to the next level in its growth trajectory. Furthermore, this strategic plan is anchored on the Balanced Score Card (BSC) model which is a relatively new concept. I am proud to report that despite being a new organization, the strategic plan was developed in-house. This attests to the fact that the Board raised the bar high as it recruited staff into the Fund.

Hon. Minister, Bank of Uganda was the nursery bed in which the DPF seed was sowed, and where it was nurtured to where it is today. There is an African adage that *“We desire to bequeath two things to our children – the first one is roots; the other one is wings.”*

Hon. Minister, the Central Bank gave the Fund the roots on which a strong foundation has been established. With its wings, now growing, the Fund is poised to contribute more to financial sector stability. I wish therefore, on behalf of Management, to extend my appreciation to Bank of Uganda, through the Governor, for all the support rendered to the Fund in its nascent stage. The relationship between the Fund and Bank of Uganda will continue into posterity and should remain strong given the responsibility the two institutions have in contributing to

financial sector stability. It is in this regard, that we have continued to collaborate with the Central Bank in a number of areas as alluded to.

Hon. Minister, finally and in a special way, permit me to take this opportunity to thank you for according the Board of Directors a second term in office. This is a manifestation of the trust and confidence you have in the team to continue on the course they have set out for the Fund. As management and staff, we are very appreciative of your gesture of reappointing the Board especially the Board Chairman, Mr. Ben Patrick Kagoro who bears the biggest responsibility in steering the DPF ship.

Hon. Minister, we are alive to the fact that some institutions have stagnated or have been run down as a result of a poor working relationship between the Board and management. It is a pleasure to report to you that at DPF, the Board and Management work in a collaborative manner. This has created a conducive environment in which staff strive to excel. The African saying that *“Teeth that are together help each other in chewing food”* describes the cordial relationship which exists between the Board and staff, thus enabling the Fund to achieve a lot in a relatively short time. In fact, we have received requests from

other countries, to visit the DPF in order to benchmark, especially with regards to successfully setting up a deposit insurance entity from scratch.

Hon. Minister, I know you may have met some of the members of the Senior Management team, but permit me to take a moment to introduce each one of them.

1. Mrs. Angela K. Kiryabwire – Head Legal & Board Affairs
2. Mr. Balaam Ssempala – Head IT
3. Mr. Patrick Ezaga – Head Communications
4. Mr. Alan Lwetabe – Head Investment
5. Mr. Moses Apell Odongo – Head HR & Administration
6. Mr. Moses Tamale – Ag. Head Finance & Business Operations

Ladies and gentlemen, on behalf of the management and staff of DPF, I thank you for honoring our invitation, and sparing your precious time amidst the pressing demands of your engagements. I wish to reiterate that as management and staff, we remain determined to grow the Fund for the greater good of our beloved nation, Uganda. I, therefore, take the singular

honour to invite the Board Chairman, Mr. Ben Patrick Kagoro,
to deliver his remarks.

For God and My Country

Julia Clare Olima Oyet
CHIEF EXECUTIVE OFFICER